University of the Highlands and Islands

Committee Date &Time Location Purpose Quorum Present	Further Education Regional Board (FERB)Wednesday 13 September 2017 at 1400EO1 Ness Walk, InvernessScheduled meetingHalf plus one.Michael Foxley (Chair)Blair SandisonDavid Sandison VCPeter Campbell VCGrant Myles VCJohn Hutchison VCNeil J StewartMurray EastonJohn ColstonAideen O'Malley TelephoneDiane RawlinsonPatrick O'DonnellGary Coutts Independent Chair of Court
In attendance	Clive Mulholland Fiona Larg Niall McArthur Donald Macbeath VC Willie Shannon VC Graeme Kirkpatrick Fiona Mustarde Roger Sendall
Apologies	Gordon McGuinness; Clive Rowlands; Carroll Buxton; Scott John Ross, Holly Scrimgeour, Peter Graham, Wilf Weir, Andrew Campbell, Seonag Campbell, Callum Stephen.

	Action
1. WELCOME	
The Chairman opened the meeting and noted that a quorum was present.	
Declarations of interest: None	
AOCB:. None.	
2. MINUTES	
The minute of the FERB meeting held on 11 th May 2017 was reviewed and approved subject to minor amendment/clarification(FERB17-035). The following points were noted:	
 4.11 – The Chair of FERB had conveyed the committees concerns in relation to the impact of National Bargaining and the particular issues this presented for the smaller partners. 	

• 4.15 - the externally facilitated effectiveness review had not been considered in	Chair/VPFE
detail by FERB at the last meeting. It was noted that this item would be considered as a substantive item at the next scheduled meeting.	
2.2 Matters Arising : FERB noted paper FERB17-036.	
2.3 Review of delegated decisions: None.	
4.4 National Bargaining	-
FERB received a presentation from Fiona Mustarde in relation to the implications of National Bargaining for the University. The following points were noted:	
• National Bargaining will result in significant financial challenges for the University with a potential increase in delivery costs of £10M per annum.	
• There is a significant risk that the University will need to cut back services in remote and rural areas if additional funding is not available.	
 Scottish Government have indicated that implementation costs will be met by Government for a period of three years only. 	
 There is an urgent need to prepare for the impact of national bargaining across a variety of fronts including: 	
 Lobbying government for special funding on the basis that the regions colleges as full partners of a tertiary University are markedly different to other FE colleges and must be regarded as a special case. 	
- Identifying the likely impacts on services if funding is not made available so that stakeholders are fully appraised of likely consequences.	
- Actively seeking to remove University partners from National Bargaining and ONS requirements and developing flexible tertiary contracts for staff who deliver both HE and FE courses as a possible alternative.	
 Rapid progress with regard to implementing efficiency savings across the partnership. 	Mustarde
3. CHAIRMANS REPORT	
The Chair provided members with a verbal update in relation to his recent activities. The following points were noted:	
 Active engagement in discussions relating to National Bargaining and identifying accurate data in relation to likely implementation costs. 	
• Hosting the Commissioner for Fair Access (Universities Scotland) during a visit to Fort William and Mallaig.	
 Participating in meetings with the Shetland Islands Council with a view to progressing the tertiary review. Lipicen with the Chair of Audit in relation to concerns raised about a perceived 	
 Liaison with the Chair of Audit in relation to concerns raised about a perceived culture of non-compliance amongst partner colleges with regard to mandatory information security training and governance requirements. 	

4. GOVERNANCE PLANNING & FUNDING ISSUES	
4.1 Student Activity Levels Monitoring	
FERB discussed paper FERB 17-037 providing a report on performance against core and	
ESIF credit targets.	
4.2 Student Activity Targets 2017/18	
FERB considered paper FERB17-038 and noted that it was unlikely that partners would	
exceed core targets in 2017/18. This was due to a number of factors including	
demographics/reducing school rolls.	
4.3 ESIF DSW Work Stream Update	
FERD considered paper FERD17 020 and noted that there was an urgent need for clear	
FERB considered paper FERB17-039 and noted that there was an urgent need for clear guidance from SFC in relation to eligibility requirements and criteria as partners were	
currently wary of committing to investing in projects when grant funding was uncertain.	
4.4 Item discussed prior to 3 above.	
4.5 Quality Monitoring Arrangements	
FERB discussed paper FERB17-041 in relation to new quality monitoring arrangements.	
FERB highlighted the need to ensure that a regional approach was pursued in preference	
to focussing attention on individual partner's activities.	
4.6 Colleges Scotland Matters	
4.6.1 Flexible Working Development Fund	
FERB noted paper FERB17-042.	
4.6.2 Rural and Remoteness Funding Future Consultation	
FERB noted paper FERB17-043.	
4.7 Academic Partner Governance Matters	
4.7.1 Moray College Recovery Plan	
The Principal of Moray College UHI presented paper FERB17-044. FERB was pleased to	
note the good progress made by management including completion of the Voluntary	
Severance Scheme and an improved financial forecast following a difficult and challenging	
period.	
4.7.2 Perth College UHI – ET Review Update	
The Chair of Perth College UHI introduced paper FERB17-045 in relation to a recent	1
The Chair of Perth College UHI introduced paper FERB17-045 in relation to a recent employment tribunal that had identified some significant issues and the subsequent	

4.7.3 Shetland Tertiary Review	
FERB received a brief progress report from the Chairs of Shetland College and NAFC Marine Centre in relation to the ongoing review. It was noted that some good progress had been made with further meetings planned for September 2017.	
4.8 Academic Partner Financial Monitoring Reports	
FERB considered paper FERB17-047 indicating a forecast deficit for 2021/2022 of approximately £5M resulting primarily from the impact of implementing national bargaining.	
It was noted that FERB would prefer to receive financial reports in an alternative format in future with an increased level of analysis and commentary to highlight any key issues and concerns as opposed to receiving spreadsheets of financial data.	DOCR
4.9 Partnership Acivity	
4.9.1 FE Workstream Update	
FERB noted paper FERB17-048.	
4.9.2 SFC Strategic Dialogue Meetings	
FERB noted paper FERB17-049.	
4.10 Work based learning hub	
FERB noted paper FERB17-050.	
4.11 Compliance with FE Code of Governance	
FERB noted paper FERB17-051.	
4.12 Capital Projects Updated Priorities Report	
FERB noted paper FERB17-052.	
4.13 Forthcoming Changes to Data Protection law.	
FERB noted paper FERB17-053. It was noted that FERB supported the concept of appointing a shared Data Protection Officer for the University.	
5 Audit and Risk Management 5.1 Corporate Risk Register and Policy Statement	
FERB noted paper FERB17-054.	
DATE OF NEXT MEETING: 22 November 2017.	
The meeting closed at 16.30	